

College Council Meeting October 24, 2019

Voting Members Present: Mr. Basch, Dr. Venables, Ms. Pink (Student Association president), Mr. Law (phone), Mr. Cozzolino (phone), Dr. Balant (non-voting faculty representative), and Ms. Bishop (non-voting alumni representative). Guest: John Shupe, Assistant Vice President for Facilities Management

Campus Administration Present: President Christian; Interim Provost Lyman; Vice Presidents Eaton, Halstead, Wright, Marks, and Blaisdell; Tanhena Pacheco Dunn, Associate Vice President, Human Resources, Diversity and Inclusion

Interim Chairman's Report:

Mr. Basch called the meeting to order at 3:19 p.m., welcomed Council members and facilitated introductions. New Council members this academic year include: Interim Provost Barbara Lyman (ex-officio), Student Association President Tajah Pink (voting) and International Admission Advisor Judy Bishop (non-voting).

Mr. Basch proposed adoption of the minutes of the May 1, 2019, meeting. Dr. Venables moved to accept the minutes, Ms. Pink seconded the motion, and they were approved by voice vote.

President's Report:

President Christian welcomed Barbara Lyman to SUNY New Paltz as interim provost. She came to the College most recently from the Pennsylvania State System of Higher Education. Previously, she was provost and academic or executive vice president at Shippensburg University, and also served briefly as interim president. Interim Provost Lyman also held teaching and administrative positions at University of West Florida, Texas State University, University of Delaware, University of Louisiana at Lafayette, and Oakland University. The president said that he is delighted with the perspective and experience that the interim provost brings to her position.

President Christian updated the Council about the College's two vice presidential searches, as search committees have been formed and charged for both positions. Vice President Wright and Cy Mulready, associate professor of English, are chairing the vice president for enrollment management search. Vice President Eaton and Davina Vora, associate professor in the School of Business, are chairing the provost and vice president for academic affairs search.

The president spoke about this Saturday's fall Open House for prospective undergraduate students and their families. The event provides an opportunity to showcase the campus and its strengths. The president also provided a brief enrollment update compared to this same time last year. He said that the College is up by about 100 undergraduate students and 43 graduate students. Across the SUNY System, the president said that the pattern is mixed. Some campuses have enrollment increases across both degree levels while others are down in one or both areas.

President Christian spoke about the Excellence in Academic Advising initiative. As the College considers ways of growing its enrollment, the president said that we must look at two key patterns: recruiting more students and how to retain the students who are already enrolled at the College. The latter will help keep enrollments high and tuition revenue strong. The president said that the advising initiative is a comprehensive, standards- and evidence-based process. It provides a framework, tools, and expert guidance to complete a study that will inform an action plan for improving the College's academic advising. This is a key part of students' success and one that we want to keep building upon.

President Christian said that the College launched its first-ever fundraising campaign titled, *Soaring Higher: The Campaign for SUNY New Paltz*, on October 3. The campaign has a \$23 million goal and the president noted that we've already raised \$19 million toward that goal.

The College hosted its annual Alumni Reunion last weekend that included about 400 alumni plus guests. The president shared that there was tremendous spirit and the campus showed well. He said that people raved about the interactions they had with students during their weekend visit, as well as the physical campus.

President Christian spoke briefly about next week's Distinguished Speaker Series presentation, titled, "To Be or Not to Be," an intergenerational "fireside chat" between two New Paltz alumnae on purpose, personal and social responsibility and the question "What does it mean to be oneself in times of challenge and change?" The event features Janus Adams '67, '18 HON, Emmy Award-winning journalist, historian, author, publisher, talk show host, and NPR's first National Arts Correspondent; and Ilyasah Shabazz '85, daughter of Malcolm X and Betty Shabazz, award-winning author, activist, and adjunct professor at John Jay College of Criminal Justice.

Construction Update:

See attached PowerPoint slides.

Mr. Basch complimented Assistant Vice President Shupe on the campus's appearance and the efforts of his team to support the institution.

Assistant Vice President Shupe provided the Council with a presentation about construction updates, including recently completed projects and projects in design and construction. Some recently completed projects include: Central Heating Plant and South Classroom Building roof replacements; Old Library high-temperature hot-water line replacements; Jacobson Faculty Tower lobby renovation; Route 32 parking expansion; Digital Fabrication Lab renovation; Smiley Art Building upgrades; and the Engineering Innovation Hub construction.

The assistant vice president highlighted a number of projects currently in design, including: Student Union roof replacement and fourth floor renovation; LED interior lighting across campus; campus signage upgrades; Scholar's Mentorship Program office space renovation; Fine Arts Building façade replacement; Gage Hall bathroom remodel; and Mohonk Hall renovation, including the addition of a fourth floor.

Dr. Venables asked if Assistant Vice President Shupe's compiled cost figures are estimates. The assistant vice president said that projects are estimated at least five times throughout the design and construction process.

Mr. Law asked how minority vendors are chosen for capital projects and the percentage goals that the College must meet. Assistant Vice President Shupe said that minority and women-based contractors – MWBE's – as well as disabled veterans, can make up to 36% of the total project. MWBE's are up to 30% and veterans 6%.

The assistant vice president added that every campus project is reviewed by state colleagues in Albany. Mr. Law asked if we achieve percentage goals at New Paltz. The assistant vice president and Vice President Halstead said that we do. President Christian added that the College works hard at this as well, and with some types of projects it is difficult to find MWBE enterprises that do that kind of work.

The assistant vice president highlighted a number of projects currently in construction, including: Fine Arts Building mechanical room upgrades; hardscape upgrades across campus; Haggerty Administration Building stairs replacement; Central Heating Plant efficiency study; and Awosting Hall renovation and addition of a fourth floor.

Assistant Vice President Shupe talked about the College's academic and support space deficit. He noted that the average square footage per full-time equivalent (FTE) student is 150 square feet, but New Paltz averages about 103 square feet per FTE. As such, the College is the smallest comprehensive SUNY campus in square footage for the number of students that we have. In total, the assistant vice president said that the College is about 570,000 gross square feet short in current space needs – the equivalent of seven Science Hall buildings.

Assistant Vice President Shupe noted that SUNY and the State University Construction Fund (SUCF) are aware of our unique space needs, including relative to other similarly sized SUNY campuses, and that the College continues to advocate about this issue with other state leaders. Mr. Basch asked if the space deficit includes residential space. The assistant vice president said that this is a non-residential space deficit. But President Christian said that there is a space deficit on the residential side as well. Dr. Venables asked if New Paltz compares itself to comparable colleges. The assistant vice president said that we do.

Thanks to campus advocacy, Assistant Vice President Shupe said that the College was awarded an additional \$27 million for six of seven projects submitted for consideration by the SUCF from centrally available funds (the lump). As a result, Facilities Management will be breaking ground this summer on about \$80 million worth of work.

Dr. Venables asked why the Council wasn't invited to the Engineering Innovation Hub ribbon-cutting event. Vice President Wright clarified that the Council was invited to the event and Dr. Venables noted that Mr. Basch attended.

Budget Update:

See attached PowerPoint slides.

Vice President Halstead said that last year the College's initial revenue projection from tuition and fees was \$48.5 million and about \$16 million from direct state taxpayer support with total revenue of \$64.5 million. The vice president said expenditures exceeded the revenue target by \$5 million, mostly due to personal service (personnel) costs. But by the end of the year, the vice president noted that the College exceeded its tuition revenue target and the state advanced its direct state taxpayer support funding, in part to help offset collective bargaining increases. The vice president said that the College also underspent budgeted personal service and overspent temporary service, but netted expenditure savings of about \$2.5 million. Overall, Vice President Halstead said that the College only had to use about \$400,000 in reserves for the year, which is much less than the \$5 million deficit that was projected initially.

Moving ahead, Vice President Halstead said that the College put together a plan to further reduce expenditures and strategically increase enrollment targets to help grow revenues. In addition to enrollment growth, the state's authorization of a \$200 tuition increase also helped revenues. She noted that direct state taxpayer support is anticipated to remain at current levels. Taken together, these drove an increase of anticipated tuition revenues for the year of more than \$3 million.

Ms. Pink asked about the impact of increasing the number of enrolled students on current space constraints across campus. Vice President Eaton said that the increase may primarily impact services and facilities such as parking, classrooms, and residence halls. He added that the College thinks about how it will manage supporting these increased number of students. President Christian said that the College is exploring some online offerings to increase enrollments without impacting residential students. At the graduate level, he added that we have some off-campus cohort programs, too.

Wrap-Up:

Mr. Basch said the next College Council meeting is scheduled for November 20, 2019, at 3:00 p.m., and that the Middle States Reaccreditation process will be on the agenda.

Mr. Basch adjourned the meeting at 4:32 p.m.

Respectfully submitted,

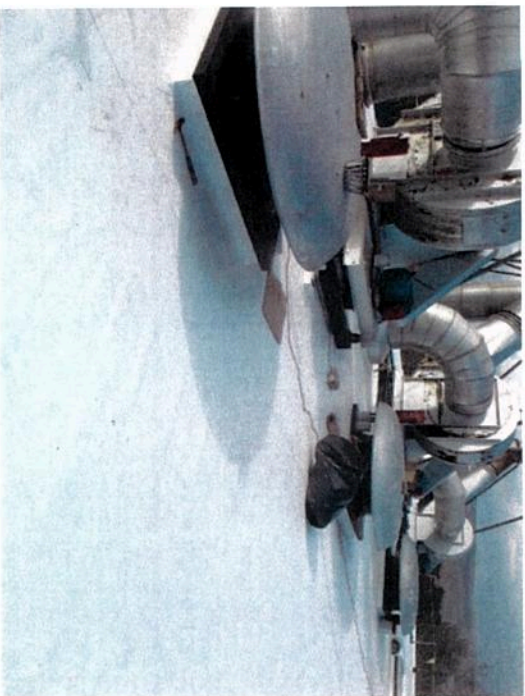


Richard Winters
Director of Community and Government Relations

SUNY New Paltz Capital Construction Projects College Council

October 24, 2019

Recently completed projects include...



Roof Replacements @ Central Heating Plant & South Classroom Building - \$800,000

Old Library High Temp Hot Water Line - \$500,000

Jacobson Faculty Tower Lobby Renovation - \$425,000

Resurfacing Exterior Athletics Courts - \$160,000

Interior Updates to Student Union 2nd floor Lobby- \$238,000

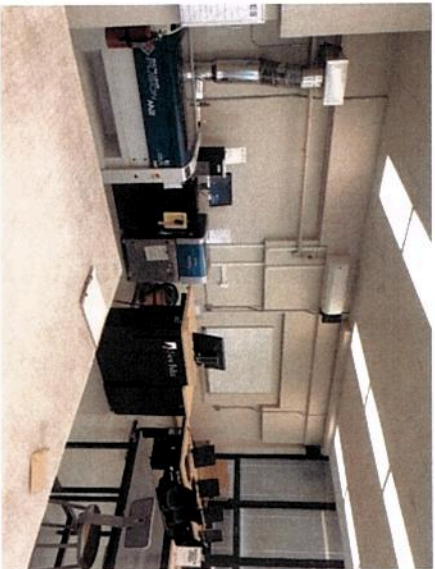
Route 32 Parking Expansion/Crosswalk - \$4,400,000

Fine Arts Building Elevator Upgrades - \$500,000

Student Union/Peregrine Dining Hall Dish Room/ Cooler - \$300,000



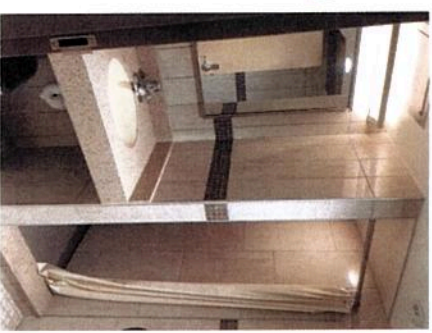
DigiFab/Dance Studio \$190,000



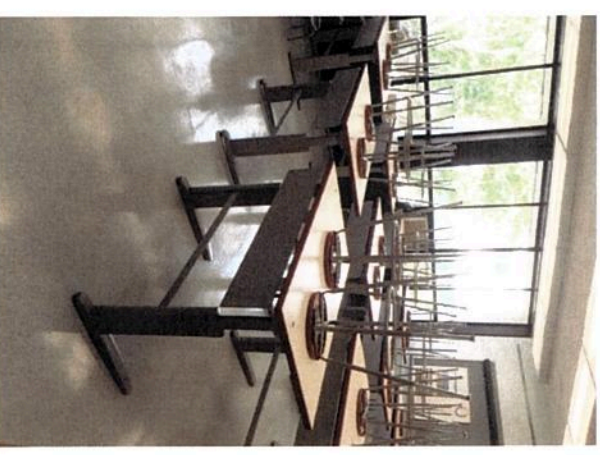
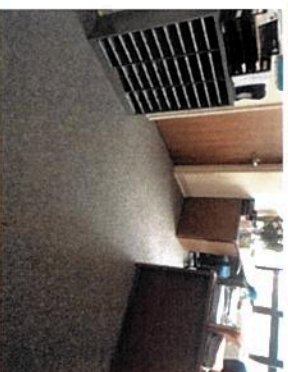
Bouton Hall Bathroom Remodel

Phase 1

\$ 1,700,000

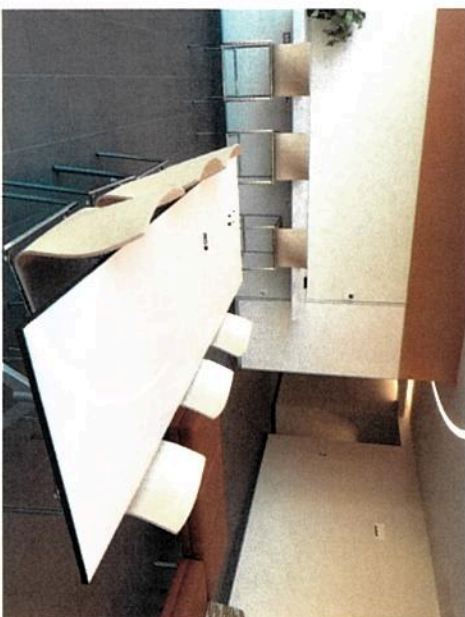
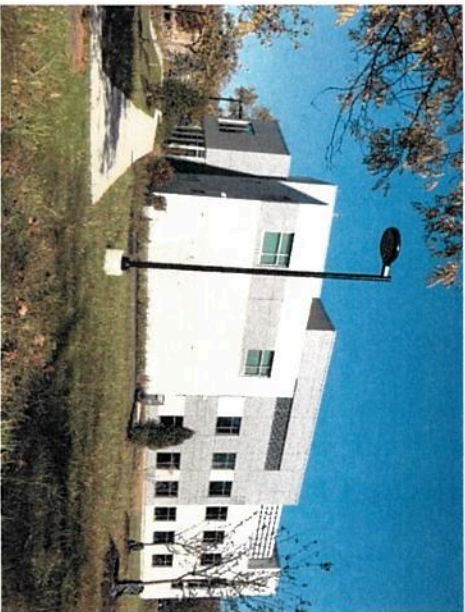


Smiley Arts & McKenna Interior Hallways Upgrades (Phase 1)/ JFT Odd Floors (Phase 2) - \$1,840,000





Engineering Innovation Hub \$13,000,000



Site Renovation- Phase 1 \$ 19,750,000



Currently in design. . . .

Student Union Roof / 4th Floor Renovation - \$6,300,000

LED Interior Lighting (8 buildings) - \$300,000

Studley Theatre Curtains/AV - \$386,000

Replace Façade on Fine Arts Building - \$6,000,000

Campus Signage Upgrades - \$724,000

Scholars Mentorship Program Space - \$280,000

CHP Make Up Tank- \$450,000

Masonry Repairs- SUB and PDH -\$700,000

Repairs Campus Hardscapes/Roadways - \$500,000

South TurfField Bleachers- \$125,000

Window Replacement/Storefront at JFT - \$3,500,000

Lecture Center Lobby, HVAC & Tunnel Renovation- \$9,458,000

Gage Hall Bathroom Remodel - \$8,000,000

Mohonk 4th Floor Renovation- \$38,000,000

Bouton Hall Bathroom Remodel Phase 2 - \$5,100,000



Currently in construction. . . .

Hardscape Upgrades- Sidewalks - \$360,000



FAB Mechanical Room Upgrades- \$275,000



Replace Storefronts at CSB, HAB, SUB, STL, EG and VH Annex - \$3,603,000

Exterior LED Lighting Bases & Poles Phase 2 - \$350,000

Campus Water Master Meters - \$400,000

Old Library Roof- \$650,000



Replace Stairs/Flatwork at HAB - \$500,000



Central Heating Plant Efficiency Study- \$175,000



Hasbrouck Renovation #4 and Fourth Floor Addition - Awosting Hall - \$35,000,000

Future projects. . . .

Masonry Repairs Campus Old Main - \$1,800,000

Replace Emergency Generators - \$1,000,000

Condensate Lines Replacement - \$1,000,000

IT Master Plan - \$200,000

Campus Wide Elevator Upgrades - \$4,800,000

Roof Replacements - Lenape (& siding) and vdBerg Annex - \$1,750,000

Roof Replacements- Faculty Office Building, Old Library, Dorsky Museum

and Smiley Arts Building - \$2,500,000

Apartment Style Housing

College Hall Renovation - \$88,000,000

Minnewaska Hall Renovation - +\$35,000,000

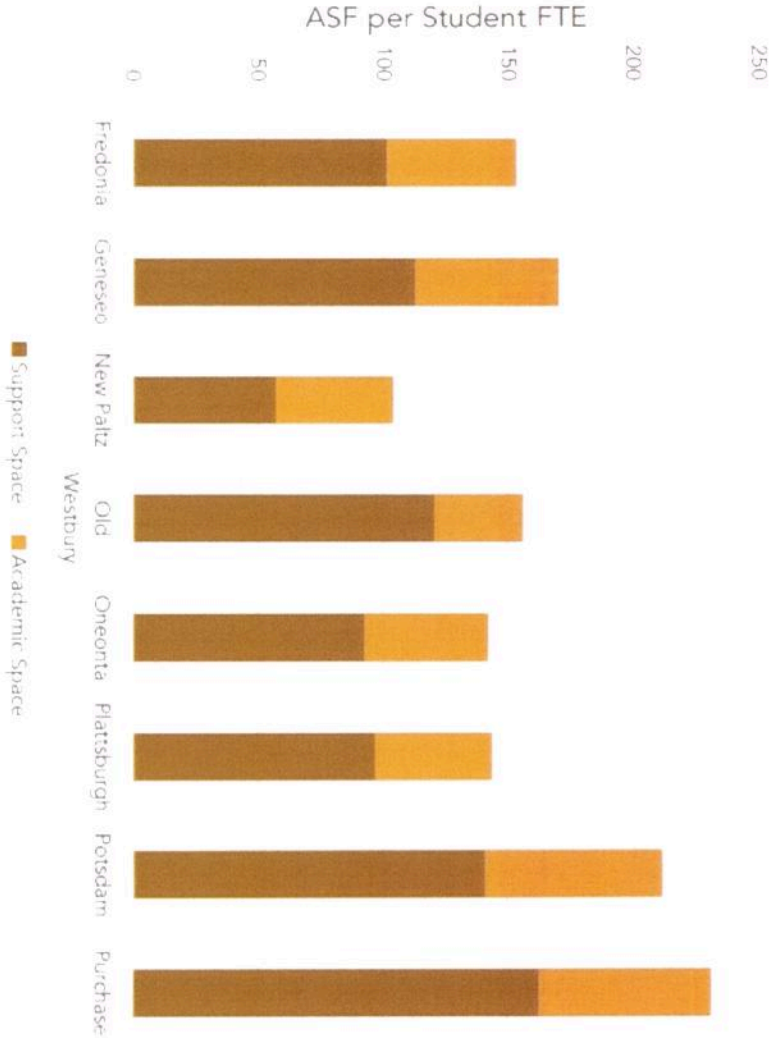
Renovation of Old Library - \$20,000,000

Peregrine Dining Hall Renovation - \$15,000,000



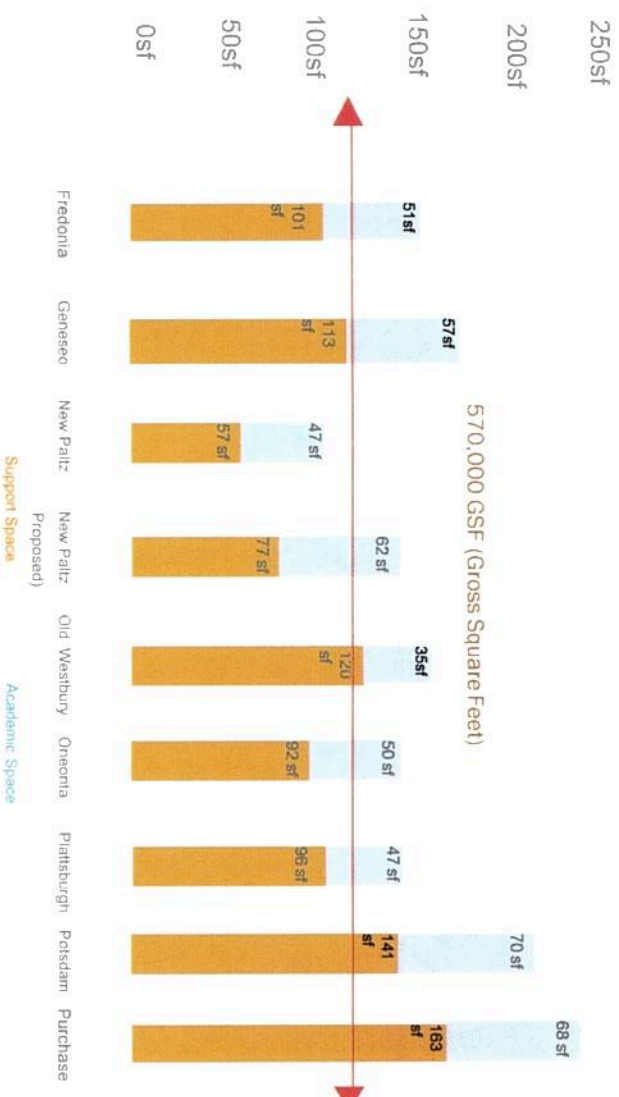
SUNY BENCHMARKING

Benchmarking ASF per Student FTE

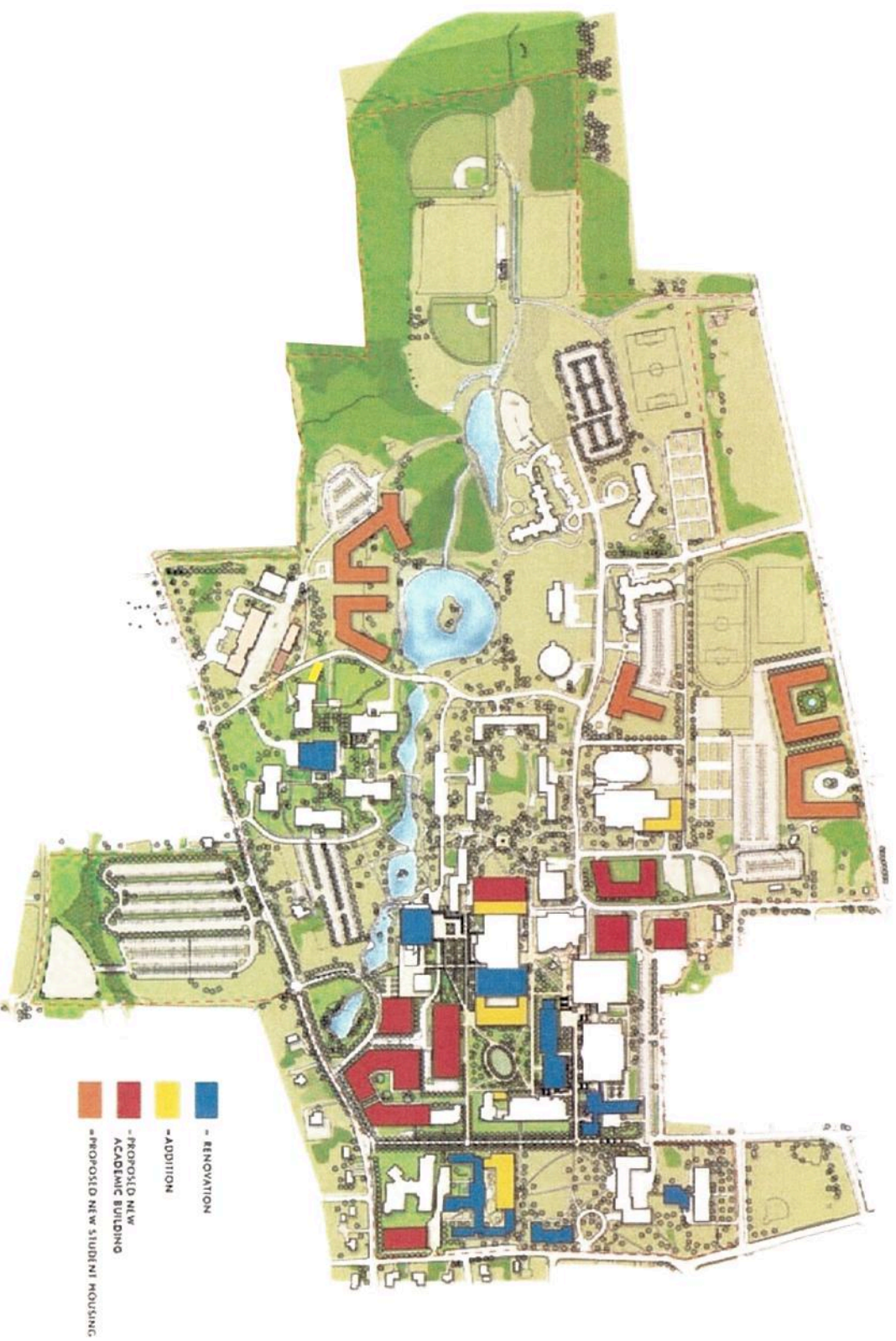


PERKINS EASTMAN SUNY NEW PALTZ FACILITIES MASTER PLAN UPDATE

Space Needs Assessment Summary



2018 Campus Plan - Potential Building Improvements



Facilities Master Plan 2015-2019 Capital Project Request

- Lecture Center Mechanical Upgrades/Lobby Renovation
- Roof Repairs/Replacement - Student Union Building
- Building Envelopes - Roofs, Windows & Storefronts
- Fine Arts Building Facade
- Peregrine Quad Residence Hall Renovations - Awosting Hall



- New Academic Building
- Elting Gym Renovation
- Haggerty Medium Renovation
- Peregrine Dining Hall Renovation
- Arts and Science Quad Renovation
- Central Heating Plant Upgrades
- Old Library Renovation
- College Hall Renovation
- ACM Abatement and ADA Improvements
- Health/Safety Initiatives
- Utility Upgrades Phase 1 - Water, Sewer, Storm and IT

College Council Budget Update

October 24, 2019

Status of Core Instructional Budget Fiscal Year 2018-19 - Final

REVENUE

| | <u>Budget</u> | <u>Actual Revenue</u> | <u>Over/under</u> |
|---|----------------------|-----------------------|---------------------|
| Fall Tuition & Fees | \$ 24,520,172 | \$ 24,758,659 | \$ 238,487 |
| Spring Tuition & Fees | \$ 23,995,829 | \$ 23,796,056 | \$ (199,772) |
| Total Funds Generated by Campus Activities | \$ 48,516,000 | \$ 48,554,715 | \$ 38,715 |
| State Support | \$ 15,994,300 | \$ 17,940,448 | \$ 1,946,148 * |
| Total Revenue | \$ 64,510,300 | \$ 66,495,164 | \$ 1,984,864 |

EXPENDITURES

| | <u>Budget</u> | <u>Actual</u> <u>Expenditure</u> | <u>Over/under</u> |
|---|----------------------|-------------------------------------|---------------------|
| Personal Service | \$ 58,644,914 | \$ 55,884,958 | \$ 2,759,956 |
| Temporary Service | \$ 4,510,993 | \$ 4,849,648 | \$ (338,655) |
| Utilities | \$ 2,584,100 | \$ 2,358,563 | \$ 225,537 |
| Supplies, Travel, Contracts & Equipment | \$ 3,791,314 | \$ 3,801,661 | \$ (10,347) |
| Total Expenditures | \$ 69,531,321 | \$ 66,894,831 | \$ 2,636,490 |

Use of Reserve

\$ (5,021,021) \$ (399,668)

* Accelerated payment "Magic Window"

Budget-to-Budget

| | <u>18-19</u> | <u>19-20</u> | <u>Increase/Decrease</u> |
|---|-----------------------|---------------------|--------------------------|
| <u>REVENUE</u> | | | |
| Fall Tuition & Fees | \$ 24,520,172 | \$26,397,663 | \$ 1,877,492 |
| Spring Tuition & Fees | \$ 23,995,829 | \$25,148,837 | \$ 1,153,009 |
| Total Funds Generated by Campus Activities | \$ 48,516,000 | \$51,546,500 | \$ 3,030,500 |
| State Support | \$ 15,994,300 | \$15,994,300 | \$ - |
| Total Revenue | \$ 64,510,300 | \$67,540,800 | \$ 3,030,500 |
| <u>EXPENDITURES</u> | | | |
| Personal Service | \$ 58,644,914 | \$59,079,584 | \$ 434,670 |
| Temporary Service | \$ 4,510,993 | \$ 4,969,004 | \$ 458,011 |
| Utilities | \$ 2,584,100 | \$ 2,584,100 | \$ - |
| Supplies, Travel, Contracts & Equipment | \$ 3,791,314 | \$ 3,848,674 | \$ 57,360 |
| Total Expenditures | \$ 69,531,321 | \$70,481,362 | \$ 950,041 |
| Anticipated use of reserves | \$ (5,021,021) | (2,940,562) | \$ (2,080,459) |

\$ (2,080,459)
Reduced deficit,
but still have work
to do